In The Matter Of:

PUBLIC EMPLOYEES' BENEFITS PROGRAM BOARD TELEPHONIC OPEN MEETING

May 28, 2020

Capitol Reporters
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1	THURSDAY, MAY 28, 2020, CARSON CITY, NEVADA
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3	CHAIRWOMAN FREED: It is 9:04 by my clock. So I
4	will call, go ahead and call the meeting of the Public
5	Employees' Benefits Program to order, and I will call the
6	role even though I can see most of you. I'm here.
7	Don Bailey, you're here.
8	MEMBER BAILEY: Here.
9	CHAIRWOMAN FREED: Linda Fox?
10	VICE CHAIR FOX: Here.
11	CHAIRWOMAN FREED: Marsha Urban is excused this
12	morning.
13	Leah Lamborn?
14	MEMBER LAMBORN: Here.
15	THE OPERATOR: You are muted. You can mute or
16	unmute yourself by pressing star six.
17	CHAIRWOMAN FREED: Jet Mitchell?
18	MEMBER MITCHELL: Here.
19	CHAIRWOMAN FREED: David Smith?
20	MEMBER SMITH: Here.
21	CHAIRWOMAN FREED: Tom Verducci?
22	MEMBER VERDUCCI: Here.
23	CHAIRWOMAN FREED: Jennifer Krupp.
24	MEMBER KRUPP: Good morning. CAPITOL REPORTERS (775)882-5322

CHAIRWOMAN FREED: Hi. Welcome to the PEBP 1 2 Board. 3 MEMBER KRUPP: Thank you so much. It's good to 4 be here. CHAIRWOMAN FREED: Well, yeah, this is a strange 5 way to procure your service. And I -- when we get back to 6 doing normal meetings in person I feel like we're all going 7 to be weirded out because this is the fourth, if I'm not 8 9 mistaken, virtual meeting we've had. So we have a quorum, and I will now move to 10 Agenda Item Two, public comment, and I will hand it over to 11 12 Wendi. Actually --MR. CARROLL: Madam Chair, this is actually Chuck 13 that's going to take over. 14 15 MS. LUNZ: Chuck, will you do me a favor and 16 announce to the public the right number, please. MR. CARROLL: Yeah, and I'm actually going to 17 18 display it on the screen as well. So as the board members 19 have stated right now it's public comment and as you see on the screen I'm going to go ahead and display the phone number 20 for you to call in. There was a discrepancy on the agenda I 21 22 believe. The first digits of the phone number is actually 669. 23

24

- 1 digits of the phone number. When the number is announced the
- 2 line will be unmuted. You will hear an audible tone stating
- 3 that your line is unmuted and you may proceed with your
- 4 testimony. Let me get the first one pulled up here. So the
- 5 first number I have is ending in 920. Your line is unmuted.
- 6 The last three numbers of 920 your line is unmuted. You can
- 7 go ahead with your public testimony.
- The next number I have ending in 642, your number
- 9 is now unmuted. 642, your number is now unmuted.
- Okay. The next number I have is ending in 404.
- 11 404, your line is unmuted.
- Okay. The next number I have is 920.
- 13 688, you're now unmuted.
- 14 THE CALLER: Just listening.
- 15 MR. CARROLL: Okay. 837, your line is now
- 16 unmuted.
- MR. ERVIN: Hi. This is Kent Ervin. Can you
- 18 hear me?
- MR. CARROLL: Yes, we can hear you.
- 20 MR. ERVIN: Okay. Good morning. This is Kent
- 21 Ervin, E-r-v-i-n with the Nevada Faculty Alliance. I was
- 22 able to get in this way.
- Thank you all for your continued perseverance
- with remote operations and the budget cuts during these CAPITOL REPORTERS (775)882-5322

difficult times. I hope you're all staying safe and well. I would like to highlight one aspect of the executive officer's report, Agenda Item Five.

In January the Board asked the staff for various analyses on potential program changing -- changes, including an RFI on an independent actuarial review. While the COVID-19 budget situation has changed the calculus on some of those, it is our understanding that the RFI on the review, on the actuarial review has already been finished. The Board and the public deserve a full report on results of the RFI, and the Board request is still active.

An actuarial review of the one-time expense that could offer solutions for operating PEBP more efficiently. The cost is modest compared with millions of the dollars of excess unspent funds that have been generated nearly every year since the CDHP was implemented. Board members asked for a full report on the RFI's that have already been done for your examination and for the public at the next meeting.

On agenda Item Eight the contract solicitations, we fully support moving ahead with request for proposals on the various contracts. It is really important to push the vendors to provide competitive bids. I encourage Board members to actively participate on the evaluation committees on the major contracts. The PPO and HMO contracts in CAPITOL REPORTERS (775)882-5322

- 1 particular are essential to the operation of PEBP, and they
- 2 will influence plan design for years to come. Board members
- 3 need to be involved of the evaluations of these contracts.
- 4 Thank you very much.
- 5 MR. CARROLL: The next one I have is 688. Your
- 6 line is unmuted.
- 7 THE CALLER: I'm just listening.
- 8 MR. CARROLL: Thank you. The next line I have is
- 9 755. Your line is unmuted.
- 10 MS. LOCKARD: Yes, this is Marlene Lockard with
- 11 the Retired Public Employees of Nevada. I would like to
- 12 associate my Kent Ervin comments.
- We absolutely feel that the information obtained
- 14 cost, et cetera from doing the RFI should be released and
- evaluated and considered by the Board to move forward. Thank
- 16 you.
- MR. CARROLL: 837, your line is now unmuted.
- 18 MR. ERVIN: That's Kent Ervin. I don't know why
- 19 I'm back on, but I don't have any further comments.
- 20 MR. CARROLL: I apologize for that.
- 755, your line is unmuted. 755, your line is
- 22 unmuted for public testimony.
- 23 MS. LOCKARD: This is Marlene again.
- MR. CARROLL: I apologize. We had somebody jump CAPITOL REPORTERS (775)882-5322

- in out of order here so it screwed up the jumble. Sorry
 about that.
- And that looks like all numbers have -- for public testimony, Madam Chair, have been addressed already.
- 5 CHAIRWOMAN FREED: Okay. Thank you very much, 6 Mr. Carroll.
- Let's move to Agenda Item Number Three, PEBP

 Board disclosures for applicable Board meeting agenda item.

 I will turn it over to Deputy Attorney General Mooneyhan.
- MS. MOONEYHAN: Okay. Sorry I had it on mute for a second there.

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- Thank you, Madam Chair. On behalf of the Board members who are eligible for PEBP benefits which I believe is everybody except Mr. Verducci. I'm making this disclosure pursuant to NRS 281A.440 as the Board members may vote on items that effect their benefits or benefits available to their family members.
- It appears all of the items on today's agenda have an indirect benefit, but I'm making the disclosure in abundance of caution, and if any Board member has something to add I invite them to do so now. Thank you.
- 22 CHAIRWOMAN FREED: Okay. Agenda Item Four, the
 23 consent agenda. So if the Board has reviewed the minutes
 24 from the last three meetings and please speak now if you have
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any corrections to offer to the staff. I myself have one for
1
 2
    the minutes of the March 31st meeting. On action minute page
    two, I believe Mr. Ranft's, from AFSCME, last name is
 3
 4
    misspelled. I would ask for that to be corrected. Other
    than that, I didn't see anything else, and I'm not hearing or
5
    seeing anybody unmute so I would accept a motion to approve.
 6
                MEMBER VERDUCCI:
                                  Tom Verducci for the record.
 7
8
    So moved.
9
                CHAIRWOMAN FREED: With the correction.
                MEMBER VERDUCCI: With the correction on the
10
    spelling of the name, yes.
11
12
                CHAIRWOMAN FREED: Okay.
                                          Do I have a second?
13
                MEMBER MITCHELL:
                                  Jet Mitchell.
                                                 Second.
                CHAIRWOMAN FREED: Okay. All in favor -- shoot.
14
    Maybe we should do this role call, Laura, do you think so we
15
    don't talk over each other? Okay. I will role call.
16
                                                            I vote
17
    aye.
18
                Mr. Bailey? Uh-oh.
19
                MEMBER BAILEY: Okay. Madam Chair, I second that
20
    motion.
21
                CHAIRWOMAN FREED: Well, we got -- we got a move
22
    for approval as corrected from Mr. Verducci, and we got a
23
    second from Ms. Mitchell. So I'm actually doing a role call
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though because if I ask for everybody to say aye at once I'm CAPITOL REPORTERS (775)882-5322

24

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not sure we would all hear it, so.
1
 2
                MEMBER BAILEY:
                                Aye.
 3
                CHAIRWOMAN FREED: Okay. Ms. Fox?
                VICE CHAIR FOX: Aye.
 4
                CHAIRWOMAN FREED: Ms. Lamborn?
 5
                MEMBER LAMBORN:
                                 Aye.
 6
 7
                CHAIRWOMAN FREED: Ms. Mitchell?
8
                MEMBER MITCHELL: Aye. I seconded it so yes.
9
                CHAIRWOMAN FREED: Yeah, I figured you're an aye.
                Mr. Smith?
10
11
                MEMBER SMITH: Aye.
12
                CHAIRWOMAN FREED: Mr. Verducci?
13
                MEMBER VERDUCCI:
                                  Aye.
14
                CHAIRWOMAN FREED: Ms. Krupp?
15
                MEMBER KRUPP:
                               Aye.
16
                CHAIRWOMAN FREED: Okay, great. Motion carries.
17
                Agenda Item Five, the executive officer report.
    I'll turn it over to the executive officer.
18
19
                MS. RICH: All right. Good morning everyone.
    For the record Laura Rich, the executive officer.
20
21
                This is an executive officer report that provides
22
    an update on the overall activity of PEBP. So one thing
23
    we're going to talk about is plan year '21 open enrollment.
24
    As you know, open enrollment is under way. We're actually
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almost -- it's almost done and then in a few days, at the end of May.

So plan year '21 open enrollment under normal conditions basically we have an all staff on deck type of approach. We -- everyone is answering phones. You know, typically people, even our IT people are answering phones during open enrollment because of the volume of calls that come in.

quite a bit and we have a staff -- staff that is rotating in and out throughout the office. So we do -- we have many less people answering calls. We're trying to get members to, encourage members to e-mail, send e-mails instead of calling in order to get through, but I'm happy to report that we've been able to adapt to the conditions pretty well, and we're still being -- we're still able to service our members given that excellent customer service and support that we have been or that they have been so used to getting. We just have had to put some accommodations in place in order to do that. So it's just a little bit different this year, but we're still able to -- it's still been pretty smooth, and there's been no real big issues throughout open enrollment so that is -- that is great.

The department of labor guidance, so several, it CAPITOL REPORTERS (775)882-5322

was actually over a month ago, the department of labor recently they released COVID-19 related regulatory guidance, and this guidance really loosened a lot of the participant and plan deadline. So, you know, for example we have a lot of plan rules where you have to submit supporting documents within the certain amount of time. So for example if you get married and you want to add your spouse, we need to have a marriage certificate.

Because of the obvious delays in file, records and things like that, you know, there's -- there's members that are having difficulty meeting these deadlines, and because of that the department of labor recognized this and issued this guidance. Although, that rule only applies to a list of plans, it really strongly encourages plans like PEBP to comply.

So PEBP has used this guidance as a roadmap, and we have also loosened up our rules a little bit on a case by case basis. So, you know, for example if a member is not able to obtain a marriage certificate in time, we extended that deadline a little bit just so that we can, you know, ensure that members have -- are receiving the coverage that they need and that these office workers, the state office and government office closures are not effecting their ability to get coverage. So we have done that.

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The next one is just an update on the Unum long-term care product. If most of the Board members remember back in September, we talked about the Unum long-term care contract that PEBP had had. Back in the day we transitioned to -- to -- away from contracts with voluntary benefit providers and instead we -- we transitioned that onto the Voluntary Benefits Platform that we have with Morneau Shepell and Corestream, and those relationships are now emitting from Morneau Shepell and Corestream rather than PEBP. So the last contract we had was with Unum long-term care which was expiring on June 30th of this year.

At the time the Board voted to not renew that contract and instead let that contract terminate. However, the decision was made that just like all of the other products, if they were able to transition onto that Voluntary Benefits Platform and -- and make that change that we would continue to offer it through the Voluntary Benefit Platform.

As of a couple of weeks ago, AGIS, the broker that represents Unum and Corestream, they have been able to coordinate and are in the process of fully transitioning that product to the Voluntary Benefits Platform. So I just wanted to update the Board and let them know that although we have, that contract is expiring that product is going to continue to be offered through the Voluntary Benefits Platform. So CAPITOL REPORTERS (775)882-5322

that's actually a benefit to members who have those long-term care policies, and they are going to be able to enroll. They are going to be able to have those voluntary benefit deductions through their payroll deductions as well for this product. So I'm happy to report that.

The budget enhancement options, so if you remember at the January 23rd Board meeting, the Board approved staff to perform additional analysis on several different requests that we had to it be included in the budget that would be submitted in August. The intent was to bring this analysis back to the Board so that we could discuss the budget submission at this Board meeting.

Unfortunately things have changed quite a bit since January, and in that time we've sent that to make budget cuts versus budget enhancements. So I think and its safe to say that these are no longer on the table. So, you know, we did -- we did actually put out the RFI's. We have those RFI responses. I know that the actuarial review team opened public comment. We did get responses on that.

I'm happy to bring this back to the Board meeting in July and talk about those responses if that is something that the Board would like to -- to do. But, you know, we've done all of the analysis. It was just a, I guess a fruitless effort to discuss it given the -- the situation that we're CAPITOL REPORTERS (775)882-5322

facing as far as the budget. So if that is something that the Board would like me -- would like us to do in July we would be happy to bring that information back, including the responses to the RFI.

In conclusion I think we all know PEBP is facing many, many challenges ahead, not just PEBP but the State, the uncertainty surrounding the economic impact that COVID-19 on the state and the rising cost of healthcare will likely force significant changes on the program.

So we continue to work with leadership, and we will ensure that the program continues to meet the mention of providing employees, retirees and their families with access to high quality benefits at affordable prices.

The one thing I did not include in this report because we actually just wrapped it up yesterday is our strategic planning. We did have our annual strategic planning session over the last two days, and I don't know if maybe Chair Freed would like to say a couple of words and maybe recap a little bit of that strategic planning.

CHAIRWOMAN FREED: Yeah, I would be happy to.

So we did -- four of the Board members did meet with PEBP executive team and a couple of us and talked through some program ideas about how we might structure the benefit offering for the next biennium. So to Executive CAPITOL REPORTERS (775)882-5322

Officer Rich's question about do we want to bring that back to the Board in July, yes, please, on my part.

And I think Aon did a nice job developing some program offerings that might please the participant group while still making the cuts in subsidy revenue that we expect to see. And no idea at this point what the -- the reduction target might be. The GFO has not given PEBP any idea of that yet. So really it was -- it was about program, not necessarily about fiscal but you kind of can't divorce those two things. So the discussions have that, you know, under -- underlying, you know, worry about, okay, how can we offer something that is -- that is ween but still makes participants feel like they are getting something pretty good from the plan.

I don't know if any of the other Board members want to chime in. As I told Laura last evening there were some things I didn't know. So thanks to Aon and thank you to HealthSCOPE and thank you to Hometown, who gave us a little bit of historical context about some of the stuff that has happened with the plan over the years. So that's my two cents.

Mr. Bailey, I see you have unmuted yourself.
Would you like to add? Would you like to ask a question?

MEMBER BAILEY: The question -- I'm sorry. I'm CAPITOL REPORTERS (775)882-5322

- 1 misunderstanding you. Are you there?
- 2 CHAIRWOMAN FREED: Yes. I see that you've
- 3 unmuted yourself. I wondered if you had a comment or a
- 4 question.
- 5 MEMBER BAILEY: No, I didn't. I didn't touch the
- 6 phone. I think they cut me off.
- 7 CHAIRWOMAN FREED: Okay.
- 8 MEMBER BAILEY: I do not have -- I do not have a
- 9 question, Madam Chair.
- 10 CHAIRWOMAN FREED: All right. So with that shall
- 11 we move on to Agenda Item Six, presentation on the impact of
- 12 COVID-19 on the plan.
- 13 MS. MESSIER: That's me. Let me try to share my
- 14 screen.
- 15 CHAIRWOMAN FREED: All right.
- MS. MESSIER: You can hear me so that's good.
- 17 I'm just going to bring it up from the website. So hopefully
- 18 you're all able to see that. Does that work? Did it show up
- 19 for you all? Perfect, okay.
- 20 So I hate having to put all of these disclaimers
- 21 on it. But as you might imagine, we're all in a very fluid
- 22 situation. Not only are the recorded numbers changing rates
- 23 of infection, and then the numbers that are being recorded
- get corrected because they have combined antibody testing CAPITOL REPORTERS (775)882-5322

with infection rates, states are also making new announcements by the day in terms of the reopening strategies.

So for example I submitted this presentation to PEBP I believe it was last Wednesday or Thursday, and since then your Governor has announced additional reopening actions that you all will be taking. So those were not incorporated in this presentation, but I still hope you'll find some value in it, just and maybe some additional knowledge basis that you didn't have before.

So let's just move on to the second slide.

Again, I hated to put all of these disclaimers on it, but it is such a fluid situation I felt like it was important.

Okay. So Aon has put together a model and we actually released this model and it's called the employee impact model released at the beginning of April. And what it's doing is it's tying to about over half a dozen different epidemiological, I'm always happy when I say that correctly, as well as other, like John Hopkins and other I guess industry groups that are reporting on different metrics throughout the nation.

So sometimes, you know, those sources are recording the same things. Sometimes they are recording different things. So the model is trying to triangulate the CAPITOL REPORTERS (775)882-5322

best source of the data and take all of that into account as it's trying to estimate for different employer groups what could the potential infection rates be for your population over time. How might that change as different employers go back to work.

We also had different employer groups who have been working. Let's say hospital systems throughout this entire pandemic have not been able to work at home. We also have tech companies, right, who are pretty easily able to work at home.

For PEBP's population what we modeled is about 64 percent of your employees had to report to the workplace. It's kind of our best guess based on your blend of industry. Certainly if we went person by person, you know, we may find that PEBP actually of the people that it covered had 75 percent of employees who had to report to the workplace.

As you might imagine, again, a lot of models depends on the input that it's given, and I just wanted to let you know that we did a 64 percent industry estimate in terms of that particular dynamic.

What it does is it takes PEBP's census data. It looks at zip codes. It looks at the infection rates by zip code. It also looks at your self-funded group versus your fully insured group, and it's able to filter on all of those CAPITOL REPORTERS (775)882-5322

different metrics. And we'll move on, just a snapshot from the model. I thought it would be easier than trying to pull up the model live.

so what the model currently does is it takes on today's information and trends against, projects all of that forward, and right now the model has an end date of September 30th. I think we all recognize this COVID-19 is not going away on September 30th, but the model is really intended to help employers try to figure out how much risk do they have, how much potential lost days of work for example might their work force be experiencing over the next six months. How do they safely return folks to work? How many folks may be in the hospital? Unfortunately, how many folks in the membership population may pass away as a result from COVID-19 illnesses.

So it's taking into account a bunch of different factors and just trying to give employers, again, a good feel for what might happen and how they might be able to control those infection rates by different measures that they are taking either in the work force or either in the state. So clearly with PEBP is very much tied to the State of Nevada in what they are doing.

So this first sample from the model, we're assuming that Nevada maintains safer-at-home policy that you CAPITOL REPORTERS (775)882-5322

all were in I would say at the beginning of May. Where there was partial business reopening, right, but it wasn't full to the restaurants and certainly wasn't the casinos, only to those other places of larger gatherings where, again, infection rates could possibly go up. It's also assuming everyone follows not only social distancing but doing everything the CDC is suggesting in terms of face masks and all those things.

And as you might imagine, these numbers again could change by the day or even by the week. As we are moving those things around people's infection rates change and how well people are actually doing in terms of following the guidance.

So to orient you to this page, here is just a heat map in terms of where PEBP's population is. No surprise, all of your folks, the majority are in Nevada. You do have a few folks from your pre 65 that are located in other states throughout the country.

Here it is showing what the model estimated was your peak infection date which was April 19th. So it happened over a month ago. And how the plan would continue to see infection rates, again, through that end date of September 30th.

At the bottom it's showing your member counts by CAPITOL REPORTERS (775)882-5322

five or four different buckets, excuse me. The first is just folks that are susceptible. So that could be people that were asystematic, never got a test, could be those folks that were never infected, as well as those folks that maybe had a test but didn't post positive.

The next group are those that tested positive. By the end of September 30th it's estimating of your 47,000 members and, again, this is on a member basis not just an employee count, about 1,400 would likely have been infected with COVID-19 throughout that six-month period costing the plan on average about zero to \$2,000 for these cases. It probably means they went to the doctor to get tested. Possibly they went to the center that cost more, maybe they showed up at the ER but then were later released, et cetera. They did not need to be hospitalized. So all of those cases kind of fell into this bucket.

And the, again, it's also trying to say how many work days might you have lost from those folks either from being sick, like I was in early April. Granted, it took me a few weeks to get back to work at full capacity. It's estimating an impact about 9,400 work days for those group.

The next one over is kind of in the orange section is your hospital life and/or critical cases. So this model is currently estimating that you would have had about CAPITOL REPORTERS (775)882-5322

100 folks that were infected. They were ones actively infected by September 30th. 99 would have recovered. On average we're seeing these patient costs between 30 and \$80,000. So it's a total of 3.6 million dollars claims cost they are incurring and less days lost but more days per person as you might imagine for this particular group facing hospitalization.

The best estimate of the model and it's not something to talk about, it's possible that you would lose ten members due to COVID. More likely those tend to be the elderly or those with comorbidities. But, again, we are seeing a little bit of a fatality rate obviously with COVID and that's this model's best estimates of your self-funded impact at this time.

All of this to say when you sum up all of this information, it's expecting in the medium scenario, and we'll get to that in just a bit that PEBP's claims cost through September could potentially be 4.9 million dollars and that's, again, assuming that you guys are staying in a stay put home, partial businesses reopen strategy, but we all know you are not, especially not as the announcement made on Tuesday.

Any questions before I move on to the next grid?

Okay. Feel free to interrupt me at any time.

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This next grid kind of shows all of the different metrics that are in play, probably not all. I probably shouldn't use that term, the majority of the metrics that are in play. So the top part is trying to say if PEBP falls into claim cost on the higher end of the spectrum that's highlighted in the high column and also highlighted in the color orange because that means it's more cost to PEBP.

Likewise, there's a low scenario which costs less and then the medium scenario is self-explanatory.

On the bottom or the, sorry, not the bottom. The left side as you go down, it goes from actually being a high cost in the orange bucket which is called low, right, because it means you had a low claim suppression. What we are seeing is a lot of folks not going and getting, right, those elective procedures done. You were not able to go into the doctor's office and get those things because they were trying to save PPE. So if PEBP ended up being in the low claims suppression bucket that means there was not a lot of claims being avoided. So that's why it's highlighted in orange. There was less claims being taken out in that particular scenario which is the negative 4.7 that carries across that row.

The next one down is the medium claim suppression. In medium scenario we would expect that PEBP CAPITOL REPORTERS (775)882-5322

likely saved 7.7 million dollars of claims that did not incur in those six months between March 1st and September 30th.

And then likely there's a high scenario in the model. Again, it's projecting ranges that says up to \$11,000,000 in claims were suppressed. And when we're seeing claims suppression, some of those will possibly be returning after a lockdown, but only 50 percent of them are likely to return within the next six months, and that information is based on a lot of interviews that we've done with the national carriers and with experiences they have had over the years with let's say large natural disaster type of events, like Hurricane Sandy or Katrina.

It's a similar type of mass events where people are not going to the doctor for normal things. So it's kind of our best estimate of recent I guess natural phenomenon occurring what impact does that have on folks' behavior. So that's where that 50 percent assumption is coming from.

These costs are based on PEBP's March 31st reproductions for claims cost in terms of a PDPM basis, and so our best estimate of the medium impact scenario by quarter, and I apologize. This rectangle got shifted when we created the PDF. Is that in this scenario if PEBP again chose to stay-at-home, it probably would be a savings actually to PEBP's plan through September of \$3,000,000.

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Questions here?

Okay. The next scenario is trying to get closer to what we think will actually potentially happen with Nevada. So what I was doing here was there's different points in the model where I can flip the different phases of reopening. I went ahead and taken a stab of guessing that you might have gone to the next level phase two of your reopening strategy on June 1st and then went to a broader more open strategy on July 1st.

July 1st basically with an assumption that people are still doing social distancing and there's a little bit of capacity reductions that say restaurants, but for the most part everybody is back in the office, back at work. But because of all of that opening and rate of infection we have seen historically with COVID, it was creating a peak infection rate happening in PEBP's plans and its membership on August 3rd, and seeing these cases rise and the estimate was that the Governor may put Nevada back into a stay-at-home or shelter-in-place policy.

Certainly I have no insights on that. I'm not predicting what the Governor may do, but the model specifically is trying to take into account what may logically happen should we see a spike in cases and so any move to all into a shelter-at-home status starting on CAPITOL REPORTERS (775)882-5322

September 1st, and so that's where the claims and the infection rate started going down on this graph.

And the nice thing about the model is you can put it in different stages of reopening and see how it impacts the membership over time. So it's been a good tool for some folks to try to again help them figure out, you know, how much of the workforce should they be trying to move back into the workplace versus continuing to shelter-at-home where possible.

So here is the same boxes that we went through

before, and you all noticed obviously there's more people infected. There's more people being hospitalized.

Unfortunately there's more people that have a fatal result of COVID, as well as the total medical claims cost in this scenario could be upwards of \$16,000,000. This does not take into account any of the claims suppression. We will see that in the next slide, but here's kind of the stratification of how based on what we know today with infection rates and things being open and how that might impact.

Obviously, as we now have some states that have been in the more open situation now for about three weeks, this data and the models because it's linking to direct data sources, it does update by the day. So I could run this model today. This is last week's information, and you might CAPITOL REPORTERS (775)882-5322

be getting a different number here. We've seen it move up and we've seen it move down. So I just want to also make that disclaimer.

And then not to be the bearer of bad news but here is that same grid that we looked at before with the different claims cost scenarios, the different levels of claims suppression. So here it could potentially be a 20,000,000 dollar impact to PEBP if there's low claim suppression but high claims cost, high rates of incidents, infection that caused PEBP's membership to become hospitalized versus you still could potentially see a 3,000,000 dollar savings even with all of the reopening. Again, just depending on how much claim suppression PEBP has seen or will see through the end of September.

and all the disclaimers are limitations but you can fit onto one slide here. Again, we still don't know how much repercussion we're really seeing in these noncritical medical services. We are getting your weekly invoice from HealthSCOPE Benefits. They are seeing a little bit of decrease coming through, but you all do have a very long lag on the terms of claims payment. And on my other clients we've seen a more immediate impact in terms of their claims invoices really dropping in terms of the volume of medical CAPITOL REPORTERS (775)882-5322

claims that are being processed for being incurred in say April.

You're all going to take a little bit longer to process so maybe hopefully in June you might start to see some of that that you've actually seen more suppression than currently is being reflected in those invoices. And then the other things, of course, to take into account if any new drugs or vaccinations are developed for treatment, as well as again the really big we call, of course, how we all act when we're out in public and how many of us are out there hopefully not infecting each other.

Questions?

MEMBER VERDUCCI: Yes, Madam Chair. This is for Stephanie. We don't have any guidance in terms of federal disaster relief, but at what point do we look at going into catastrophic reserves? Is there any trigger or indication if this does get out of hand and starts weighing very heavily on the plan, at what point do we start looking into that?

MS. MESSIER: I think we would need to work with Cari and Laura Rich in terms of the cash that they have available to pay the claims. Let's say when things reset for their plan year in July, you know, you might not see those larger claims coming through until say September, especially if things open up and those claims are being incurred in CAPITOL REPORTERS (775)882-5322

July, I would expect it might even be in October when you start to see that, and then we might be able to know from there or potentially let's say a November Board meeting how things are looking.

I think the majority of it may have to happen closer to when we're trying to set rates and know how the prior year's plan ran before we're trying to underwrite the next year because that's usually when a claim shortfall or a claim's windfall, if you will, for lack of a better term, kind of cycle through the underwriting, right. It gets caught up for the next years.

But certainly I know based on what Cari has told us in prior meetings is that like for example the retire regroup under REGI is saying higher claim than what is coming in the door. So just from the financial perspective, you know, she's running a shortfall in that bucket now. I think you may see the same thing should COVID claims really take off for you all in the next plan year. We may be in a situation like that where we need to tap into those cap reserves in order to have the cash to pay the claim.

And, Cari, or, Laura, I hope you can correct me if I misstated anything there.

MS. RICH: This is Laura Rich for the record.

No, you're right, Stephanie. And I just want to CAPITOL REPORTERS (775)882-5322

add we do have as of, was it last week I think, yeah, last 1 2 Friday, we had about a little over a million dollars worth of claims, COVID related claims. Some of those are pending. 3 Obviously, some of them are paid, but we're over that million 4 dollar mark now. 5 CHAIRWOMAN FREED: This is Laura Freed. 6 You cut 7 out a bit. Can you restate paid claims versus claims that are still with the TPA, bill charges I guess. 8 9 MS. RICH: Yeah. For the record Laura Rich. 10 I don't have that right in front of me, but I know that the paid claims are somewhere in the high 100s 11 12 whereas the pending claims are somewhere in the high 800,000. 13 CHAIRWOMAN FREED: Got it. Thank you. MEMBER VERDUCCI: This is Tom Verducci for the 14 15 record. Do we know the number of members that have been 16 17 tested positive with COVID? You may have covered this. And 18 is there any trend that we're seeing? And have we had any 19 members that have deceased from COVID at this point? 20 MS. RICH: For the record Laura Rich. We don't get the results. Obviously, that is -- we don't get HIPAA, 21 22 that type of HIPAA information on a plan level, but I can 23 tell you, yes, we have had that I know of at least one member 24 who has -- who has passed away from COVID-19 related. CAPITOL REPORTERS (775)882-5322

1 MEMBER BAILEY: That's very sad. Thank you very 2 much.

CHAIRWOMAN FREED: Board members, do you have any other questions or comments?

Okay. With that then I guess we'll go to Item Seven, update on the Morneau Shepell performance improvement plan.

MR. BASSIN: Good morning. This is David Bassin from Morneau Shepell. Can everyone see and hear me okay?

Excellent. Laura, I see you nodding. Thank you very much.

So good morning everyone. For the record my name is David Bassin, spelled B-a-s-s-i-n, and I'm representing Morneau Shepell for this agenda item.

My role at Morneau Shepell is to oversee our administrations, solutions, operations. I presented to the Board in July of 2018, and it's a pleasure to be back in front of you again, albeit virtually to speak to you again and present our progress report on the performance improvement plan.

Our last update to the Board was in January and since then we have made excellent progress on our plan to the point where in discussion with PEBP we have agreed that the PIPA successfully closed -- sorry. PIPA is a performance improvement plan acronym, outside of the areas where we agree CAPITOL REPORTERS (775)882-5322

to monitor and measure around open enrollment which as you know is in process as we speak.

While the full update is in the Board materials I would like to speak to a few key areas. The items pending from our last presentation, which was in January, such as event processing rules, configuration, project management, quality assurance and requirements, management deliverables were all obtained and closed with PEBP's sign-off.

We have closed approximately 98 percent of the internal service ticket backlog and 97 percent of the service tickets originating from PEBP staff, both material improvements on what was reported at the end of January.

The employer portal which allows agency representatives to report changes in realtime has been successfully ruled in. We invested to improve the experience in how PEBP members enroll in voluntary benefits and to date, even given the current situation, the statistics are very positive. As of yesterday 46 percent of members who visited the PEBP's benefit site have enrolled in at least one voluntary benefit. To date this represents a 20 percent increase to members enrolled in voluntary benefits before open enrollment began. I'm sure you'll agree that's very positive.

As stated in the meeting materials and in the CAPITOL REPORTERS (775)882-5322

meeting earlier today, open enrollment has been successful to date with no major problems reported by members, and the upgrades in system corrections are working as anticipated.

In closing, outside of items that require monitoring during open enrollment we have successfully executed on our plan. Given my involvement in these enhancements since 2018, I thought it would be fitting to come in front of the Board, and I wanted to take a moment to speak to our relationship with PEBP.

As noted in the Board materials PEBP has been a valued client and partner to Morneau Shepell since 2006. We have worked with PEBP over the years, and we have been proud to support the state and its members.

In 2008 we were presented with a challenge.

Improve our system and lower our cost to PEBP and its members. Since then, as stated in the meeting materials, we have improved the member enrollment experience, introduced a suite of new benefits for PEBP members and helped PEBP eliminate manual processes. This was all done at no cost to PEBP, and late last year we reduced our fees to PEBP effective for the remainder of the contract term.

The agreement we made in 2018 to support this plan was to extend our contract for two years so we could continue proudly serving PEBP until the end of 2023 and CAPITOL REPORTERS (775)882-5322

1 hopefully for much longer.

Early this morning we learned of PEBP's recommendation to cancel this two-year amendment extension which is tabled in the next agenda item. We believe there are a lot of good reasons why the extension should not be cancelled and that this decision may not be in the best interest of PEBP and its membership.

Morneau Shepell is requesting that the decision to cancel the contract extension be delayed so that we can work with PEBP and the Board to present our case. Given the length of the relationship and the successful execution of this plan, I hope PEBP and the Board take this request under consideration.

With that, I want to thank PEBP and the members of the Board for the time to provide our update, and I would be happy to answer any questions anyone has.

CHAIRWOMAN FREED: Board members, any questions of either PEBP staff or Morneau?

MEMBER VERDUCCI: Yes. Tom Verducci for the record.

You know, I wanted to direct this question
towards Laura Rich. I know at one of the last Board meetings
there was one issue with the amount of paperwork and mistakes
that were happening and, Laura, has there been any noticeable
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improvement on your end? What has the experience been?

MS. RICH: For the record Laura Rich.

Yes. So I would like to -- let me just go back to yes, last year, last open enrollment leading up to the rollout of the Voluntary Benefits Platform. There were definitely a lot of challenges. We had issues on the member side. We had issues on the staff side, and we've spent the last year working with Morneau Shepell to resolve those issues and really enhance the system to where we thought it should be.

And to Morneau Shepell's credit, you'll hear in this next report to Morneau Shepell's credit, they have resolved all the issues. Every once in a while we still of find ourselves still, you know, with having to resolve some issues on the back end. It's usually staff, administrative side problems. But as far as the member side, yes, there have been -- all of the issues have been resolved. We have successfully rolled out and smoothly rolled out the -- the enhancements. Open enrollment has gone relatively smoothly.

CHAIRWOMAN FREED: This is Laura Freed.

I would ask Executive Officer Rich to estimate the amount of staff hours spent fixing things on the back end just in a given pay period for example.

MS. RICH: So for the record Laura Rich. CAPITOL REPORTERS (775)882-5322

Are you -- would you -- are you asking me to include last open enrollment because that number goes up dramatically.

CHAIRWOMAN FREED: Let's say -- let's say in the last six months, if you can do it on a monthly basis.

Because I'm just looking for an estimate of PEBP staff time that would not otherwise have been expended on this.

MS. RICH: It's difficult to estimate. I would say the operations officer spends a good 50 percent of their working time on issues like this. I would say when I was the operations officer I spent a lot of time on this.

Nik, I don't know if you would like to chime in and talk about, you know, what your estimated hours have been because I know even though he has just been appointed as the operations officer, he hasn't been in that role very long. He really stepped in while I was the interim. So I think that he can speak to this as far as what's been going on in the last five to six months.

MR. PROPER: Yeah. So this is Nik Proper, operations officer at PEBP for the record.

It really goes in phases, but if I was going to say an amount of extra staff hours for the last six months it's probably a good five to ten extra staff hours per pay period.

1 CHAIRWOMAN FREED: Okay. Thank you.

I have another question. What is -- if PEBP staff could describe what kind of feedback they have gotten from agencies in automating plan -- plan election changes in open enrollment or even outside the open enrollment from qualifying events. Has this been easier on agency HR contacts that need to make health insurance changes?

MS. RICH: For the record Laura Rich.

I think that you're referring to the employer portal we rolled out.

CHAIRWOMAN FREED: Yeah. Thank you.

MS. RICH: Okay. So we replaced the old paper system with an employer portal. Instead of agencies having to get their hands on a bar coded form and submit it to, you know, PEBP via snail mail because we have to have the -- the original copy and then as things get lost, things don't make it, and so things happen.

The new system has been, I'll have to say it took a lot of time to get it to the point where we could roll it out, but it has been a benefit, a very good benefit because we have been able to -- we've been able to automate a lot more, and so I believe that agencies like this, as with any new system there's a learning curve.

Some of these HR representatives of from CAPITOL REPORTERS (775)882-5322

different agencies have struggled a little bit with it but that's to be expected. There's that learning curve, but I think overall it's been -- it's been essential.

CHAIRWOMAN FREED: Anyone else with questions before we move on? Okay. Then let's move on to Agenda Item Number Eight, discussion and possible action of contracts, solicitation report. Take it away PEBP staff.

MS. RICH: All right. For the record Laura Rich.

The contract solicitation report is intended to provide information on current PEBP contracts that are expiring within the next year so that we can address future procurement as a result. There's a lengthy solicitation process that is required on some of these, and on top of that we have also the -- we have to accommodate implementation time that is necessary. So we have a long long runway for a lot of these contracts. So we have to look at them well ahead of time and -- and start addressing them literally at least a year in advance.

So the general policy of the State of Nevada is to solicit requests for proposals or RFP's every four years.

MEMBER MITCHELL: Laura, for the record, you broke up when you said there's a lengthy. I wanted to catch what you were saying when you said overview. So you broke up. I apologize. I wanted to have you repeat what you said CAPITOL REPORTERS (775)882-5322

earlier about lengthy something.

MS. RICH: No problem. So there's -- there's a lengthy solicitation process. So first you've got to go through that RFP process which is already lengthy to begin with, but you also have to accommodate the implementation time necessary too. So you have a long runway that's necessary. You have to drag all of the expiring contracts well before they expire.

So the general policy of the State of Nevada is to request these RFP's every four years. You typically would go out to bid every four years. I am going to say though there's a disclaimer to that. PEBP doesn't necessarily adhere to that four-year rule because we have -- there's so much disruption. You know, especially when it comes to for example our PPO network, right, do we really want that for four years because what happens is you establish a network and then you -- those people, those members that establish medical providers and relationships with their providers and then four years later we switch it all up, right. So you want to take those types of things into account, but typically the general rule is that they go out to RFP every four years.

23 Most of these contracts have not been solicited 24 in quite a while as you'll see. So PEBP believes that it CAPITOL REPORTERS (775)882-5322 looks to the situation be well and all of them representing today that an RFP is the best way to move forward with these contracts so that we can adhere to this as well.

The other thing I want to add to this and it's not in the report but I wanted to make sure that the Board is aware as -- as the Board has heard before, we have had -- we've been under an LCB audit for the last year, and we do not have those formal findings yet. They are not -- we have not been given anything by the LCB just to say here are your formal findings. And even if we had been given that they're confidential until they are presented to the legislative subcommittee.

However, what I do want to say is that through the course of the last year I feel like and I believe there's an expectation that PEBP's liberal contract, use of contract extension is going to be highlighted, and so I believe because of what I think is coming down the pipe is probably best that we stay away from contract extensions and we look to RFP, some of these contracts that are expiring because of that. So that's just something I wanted to put out there.

We don't have the formal findings. I don't have anything, you know, from the auditors, any formal kind of report from the auditors. So this is just my general feeling that those -- the contracts are based on the conversations CAPITOL REPORTERS (775)882-5322

we've had and the questions that have been asked. Those contract extensions will definitely be a -- be something that comes in those findings I believe.

So you'll see that table there is five contracts that are expiring that we need to look at today. The first one as you heard is, you heard from David Bassin from Morneau Shepell is the enrollment and eligibility benefits management system.

But to give you a little bit of background, I think a lot of the Board members that are on the Board today were around back when this happened. But just for a little bit of background, the PEBP contract did originally with Morneau Shepell back in 2006 and we went out again to RFP in 2013 and Morneau Shepell was then again selected as the winning vendor.

The current contract began in 2015 and is set to expire in December or on December 31st of 2021. However, back in November of 2018 a contract extension through an amendment for an extension through 2023 was approved. However, it included various vendor requirements and the ability for PEBP to cancel the extension should Morneau Shepell not meet its obligation outlined in that contract.

As we already discussed, the lax open enrollment was -- was really really challenging, and Morneau Shepell did CAPITOL REPORTERS (775)882-5322

publicly acknowledge that it failed to meet those identified benchmarks in the contract, and as a result they had been required to present a performance improvement plan to the Board.

And the decision at the time was that the Board would revisit this contract amendment and the extension after plan year '21 open enrollment to decide whether that -- whether or not PEBP should cancel the amendment or honor it through 2023. So we're facing the situation where if we cancel the amendment then we go back to the 2021 or the 2021 termination date. If we continue to honor that amendment then that contract won't expire until '23.

As you heard, Morneau Shepell has spent the last year making improvements to this system. I've already given you an update on that. It's gone pretty smoothly. They have managed to rectify the situation in the last year.

Despite this, PEBP believes that it is in the best interest of the program to cancel the amendment and the extension as a result and proceed with a solicitation.

There's a couple of reasons for this. That first of all the contract has been in place since 2013 and hasn't gone out to bid since 2013. So this is well beyond the four-year recommendation.

This is also one of those -- those contracts CAPITOL REPORTERS (775)882-5322

where we probably wouldn't do a four-year just because of the heavy lift and cost that is -- that comes with a new implementation, and so you probably don't want to do this every four years. It would be very costly on the program, and it would also be very disruptive to members as well. So this is probably one of those that we don't want to do every four years, but we're looking at -- it's probably good to go ahead and RFP because it has been a while since we've done that.

Additionally, PEBP could be potentially setting a bad precedence by honoring a contract amendment where the terms of the agreement were clearly not met by the vendor. So that's another concern of mine on top of the LCB contract extensions or the audit and the concern with those contract extensions.

So at the January 2020 Board meeting PEBP recommended and the Board approved proceeding with a request for information for a replacement eligibility and enrollment system, and the reason we did this was just in case, right. If we were to be put in a situation where we were going to go out to RFP we needed to have that information available. So PEBP did receive eight responses with estimated pricing based on the criteria outline in that RFI.

And the estimated pricing for all of the CAPITOL REPORTERS (775)882-5322

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proposals included higher per member per month fees than what
1
 2
    PEBP is currently paying today.
                                     That was expected, but many
    of the responses also address the ability to develop
 3
    alternative and creative solutions which could drive down the
 4
    PMPM fees or reduce the implementation cost.
 5
                So you'll see a draft overview on scope of work
 6
 7
    for this RFP is at the end of this -- this document or the
             I do want to say that the proposed timeline
8
9
    there's -- there's probably going to be some changes to that
    proposed timeline. There's going to be -- we need to extend
10
11
    that implementation time and things like that. So that will
12
    probably need to be changed. So I want to -- I'm going to
13
    stop right there for questions on this one before I -- I
    continue.
14
15
                CHAIRWOMAN FREED: Okay. Board members, comments
    questions, clarification?
16
                MEMBER BAILEY: Madam Chair?
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                CHAIRWOMAN FREED: Mr. Bailey, go ahead.
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                MEMBER BAILEY: I have a question for Laura.
    the last year I guess the vendor has cooperated and actually
20
21
    shows improvement; is that correct?
22
                MS. RICH:
                           That is correct, Mr. Bailey.
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probably that is needed I think because of the long term.

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MEMBER BAILEY:

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Okay. Now, if we go to an RFP,

You know, I go back and I look at these documents and the expiration dates are all 2021 but if we adhere to that four-year policy, which we have not, I know a number of our member groups have actually complained about the extension program. They -- they would like to see it in many cases with RFP's because they think it's a better deal that this thing is going to get into negotiations. If we go with an RFP with this vendor we would actually, your organization be in a position to negotiate some better terms. Would that be correct?

MS. RICH: Right. You know, we never -- we don't know what kind of responses we'll get from the RFP. There's certainly some things that we can put into the RFP, as I said. There's -- there's -- we can put them in there, you know, any alternative or creative solutions that these vendors could come up with to drive down those PMPM or implementation cost. So we can leave it open ended so that we can -- we can -- we have a little bit more room to negotiate, not just the service but also the pricing as well.

So we don't know what's going to come back via the pricing, and the cost proposals may be higher than what we're paying today. They may be lower. We don't know what's going to come out of that but that's -- that's the purpose of an RFP.

Okay. That is correct. 1 MEMBER BAILEY: 2 understand. And we've been on board with this vendor since, what, 2006 I believe? 3 MS. RICH: Correct, since 2006. 4 MEMBER BAILEY: Okay. And we made extensions. 5 So -- well, Madam Chair, I won't ask anymore questions but 6 I'm a little -- I'm sort of leaning toward an RFP because I 7 think it's due one year of improvement with all of the 8 9 problems that our staff has had with this vendor. I'm not 10 sure a one-year improvement is enough that we should take a look at another RFP. So I'll withdraw right now, and I'll 11 12 let the Board ask some more questions. Thank you. 13 CHAIRWOMAN FREED: Okay. Thank you, Mr. Bailey. I would tend to agree with those comments. 14 would remind the Board that state administrative manual tells 15 16 us that it is the general policy of the board of examiner's 17 that contracts be solicited every, at least every four years. So the fact that all five of these contracts are well over 18 19 four years old causes me some consternation, and you correctly pointed out that, you know, and Laura has correctly 20 pointed out this wasn't for seven years. I think we want to 21 22 get away from that, but I will let the executive officer go 23 through the PPO network, dental network, financial auditor 24 and the HMO discussion if she wishes.

MS. RICH: Okay. So for the record Laura Rich.

The next one is the in-state PPO and EPO network. So PEBP contracted with Hometown Health for the in-state PPO and then later on the EPO network services initially on July 1st of 2010, and it was again selected as the winning vendor in 2013. So the current contract began on July 1st of 2014 and then was extended in 2017. So it's now set to expire on June 30th of '21.

So also the contract is between PEBP and Hometown Health directly. Hometown Health in their RFP submission excluded a joint proposal between Hometown Health and Sierra Healthcare Options or otherwise known as SHO. The partnership creates this comprehensive statewide network that allows PEBP to maximize their provider contracts throughout the state rather than having to maintain a separate contract in the north and a separate contract in the south.

So although there are vendors with the ability to offer statewide networks so for example you have Anthem who is probably one of those networks that would be able to offer a statewide solution, it is important to recognize that there's potential vendors both in the north and the south that are limited geographically. So they can only offer those networks either in the north or in the south.

So while a single statewide network is CAPITOL REPORTERS (775)882-5322

administratively less burdensome for PEBP to maintain limiting the RFP by a statewide option may likely limit the pool of potential vendors that respond to that RFP and -- and also reduce that competition as well.

So as we move forward with the solicitation there's a few options that have been identified. The first one is to create a solicitation requesting proposals for a statewide network. So this option requires the respondents to provide a PPO and EPO network services and coverage throughout the state.

The second option is to create a solicitation requiring proposals by region. So this is now we're limiting ourselves to more than one contract essentially so we have a north and a south or maybe a rural as well. This option requires respondents to provide PPO and EPO network services based on the region and will likely result in at least two separate contracts with two separate providers.

And then there's option three and that is to create an open ended solicitation that allows respondents to submit either statewide proposal or a region specific proposal. And so this option three really will increase the number of proposals, likely increase the number of proposals and access and cost options that PEBP can consider as a result of -- of the RFP proposals or bids that come in.

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So this would result in the word of one statewide network and it could result in possibly two separate regional contracts for PPO and EPO services. It just -- it depends on what comes in, but we're leaving the options open and allowing vendors to tell us what they can -- what they can provide.

So, again, a draft overview of this type of work for this RFP is available in the attachment vis-a-vis the report. The recommendation on this one is to approve PEBP staff to proceed with a request for proposals for PPO and EPO network services using that option three.

So I'll pause there for questions.

CHAIRWOMAN FREED: Board members, any questions?

MEMBER SMITH: Yeah, this is David Smith.

I have a question. On the attachment B, your staff has already developed this shield for the RFP. Will there be an opportunity to add things to that? For example with respect to the northern or and southern network, those are two different networks, the benefit of having statewide network as an employee moves are going to still be covered within their plan or if they are traveling they are going to be able to get the discounted rates based on that.

So I would just want to make sure that if we are going to look at them submitting regional networks that we CAPITOL REPORTERS (775)882-5322

ask them whether or not they would cover -- you know, they would provide a reciprocal discount if a northern employee is down in Las Vegas and gets hurt or gets sick, those types of things. So I just don't know if the development of the RFP, if the people, if the Board members that are going to be participating in the evaluation of the RFP and be able to participate in the development of the requirements of the RFP so we can make sure we have some input. I guess that's my question for.

MS. RICH: So for the record Laura Rich.

The RFP is not developed. There's obviously a scope and we do have the -- the previous RFP to kind of use as a roadmap. We are definitely willing to take any input and suggestions and requirements from the Board members, you know, to -- in that development process as well.

So I'm all ears if there's anything that the Board would like to have included in that. I'm happy to hear your questions.

MEMBER SMITH: Okay. Thanks. At this meeting and, Laura, I'm not sure if we're going to decide, if we're going to take volunteers today or if that's going to be different or later as far as participation, but I would just recommend that whoever is going to be part of the evaluation team that perhaps they be part of the development of the RFP CAPITOL REPORTERS (775)882-5322

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as well with staff obviously. Just my thought.
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                CHAIRWOMAN FREED: Are you volunteering,
 2
    Mr. Smith?
 3
                MEMBER SMITH: I'll volunteer --
 4
                CHAIRWOMAN FREED:
 5
                                   Okay.
                MEMBER SMITH: -- to participate.
 6
                                                    I'm interested
7
    in the network. So, yeah, I'm happy to volunteer.
8
                CHAIRWOMAN FREED:
                                   So noted.
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                MEMBER MITCHELL: Jet Mitchell for the record.
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                I actually have a question for Chair Freed.
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                CHAIRWOMAN FREED: Okay.
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                MEMBER MITCHELL: On the discussion of the
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    four-year guideline policy.
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                CHAIRWOMAN FREED: Yep.
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                MEMBER MITCHELL: I know in attachment, for
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    example in attachment B we're discussing now like the
17
    contract anticipated six years. We're obviously not drafting
18
    any kind of overview now. But just as a general guideline
19
    for general discussion, can you say a couple of more things
    about that four-year. I just want to be clear because I
20
    don't have any color around that four-year guideline or
21
22
    policy.
23
                CHAIRWOMAN FREED:
                                   Yeah.
                                          You broke up there, but
24
    I think I got the substance of the question. Yeah, in the
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attachment, both the enrollment and eligibility, the PPO network and the dental network in those scopes of work, the suggested length of the contract of I think it's from the purchasing division, maybe not necessarily specified by PEBP, but I'm sure Laura Rich will correct me if I'm wrong, in those three scopes of work, the suggested term is longer than four years and that caught my attention too.

So Ms. Rich did make some comment as to why that might be advantageous, but I think that's discussable because the state administrative manual specifies that it's a general policy of the state that contracts should be bid at least every four years.

With respect to big provider contracts like you would see in PEBP and Medicaid I think that there's some good reasons why some of those contracts could be longer owing to the need to move IT files to say new vendor disruption to participants, possibly having to get new providers. But in general and if the LCB is going with this audit where I think they are going, I think they are trying to tell us that PEBP has gotten into a bad habit of extending its existing contracts rather than going out to bid.

So that was really the stimulus for my comments but I'll let Ms. Rich talk about the possible fiscal advantages of having a contract term longer than four years.

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MS. RICH: Right. So Laura Rich for the record.

Yeah, sometimes if you have a longer contract term you can obviously leverage better pricing. So there's -- there's that. But just as important, especially in this one, and I think we can justify a longer -- a longer contract term on this one because of the disruptions to members, you don't want to switch up your -- your network because the members, they establish relationships with those providers. If that provider is not in the new network they have to switch providers. So you don't want to do that. You want to minimize that disruption as much as possible.

This is also something we would look at when we do the RFP and during that evaluation committee it would be a, we would do a data analysis of, you know, what providers do we have in the network today versus what providers are being offered in the -- in these proposals, and so it really does make sense to maintain that contract for continuity. This one I believe we would be able to justify a longer contract for.

MEMBER MITCHELL: Jet Mitchell for the record. Thank you Laura Rich for clarifying that.

Now, my comment is it may make sense in the RFP proposals in documentation to have that really good verbiage about the -- the importance of the continuity to show the CAPITOL REPORTERS (775)882-5322

rationale. So that it just doesn't look on its face to say
the length of the contract is six years and then have someone
be looking at this saying, well, this may not be best
guidelines because it's greater than four years because the
continuity made outweighs the length of contract
consideration. So I think it may make sense to put a couple

of sentences in there just to show that because that definitely makes sense.

And then I will join David Smith and volunteer to Chair Freed for the statewide PPO.

11 CHAIRWOMAN FREED: Thank you. All right.

MEMBER SMITH: Madam Chair, if I can chime in one more time.

CHAIRWOMAN FREED: Yeah.

MEMBER SMITH: This is just a thought that
perhaps looking at all of the contracts -- contract that the
-- they be staggered so that they are not all coming due at
the same time. This is -- each one of these are a tremendous
amount of work, and I know Laura Rich's staff does a great
job putting things together, but to have to have do them all
at once is going to be really tough.

So if we're looking at some of them being longer than four years perhaps grouping those ones should really be coming up together, and then do the other ones at a shorter CAPITOL REPORTERS (775)882-5322

1 time so that they fall in an option cycle.

2 CHAIRWOMAN FREED: I agree. Thank you.

MEMBER VERDUCCI: Yes, Madam Chair, Tom Verducci

for the record.

You know, as a private sector person, RFP's would always scare me in the past, but I've learned over the years that the nature of the competition you always end up getting better deals, price breaks. And, you know, there's a lot of costs that are associated in the private sector, but I do think it is well worth it with the time.

And, you know, if there's room on this evaluation committee I would also like to volunteer to be on it.

CHAIRWOMAN FREED: Thank you. Okay.

MS. RICH: And for the record Laura Rich.

Yes, I think this was an unintended consequence of some extensions, and so all of the contracts aligned and believe me, you know, no one at PEBP is happy about all of the work that is in front of us with eyes, you know, contractors. Actually, there's another one which is a much smaller website one that we'll be bringing to the Board at a later time.

But, yes, we have a lot of work in front of us and this is something that I definitely want to fix because this is not ideal for PEBP staff and definitely not ideal for CAPITOL REPORTERS (775)882-5322

the program in general because of the, you know, overlapping 1 2 that is required and budget building also on top of that. have a lot of unknown variables at this point. 3 So and also I know I am appreciative of the 4 volunteers and which is great, but we have -- we have four 5 others too, so just reminding you might not want to volunteer 6 all at once because we do -- we have four other contracts as 7 8 well.

CHAIRWOMAN FREED: Yeah. Board members, fair warning. You're probably going to be voluntold.

MEMBER VERDUCCI: Tom Verducci for the record.

It might even be a good goal for us, for each one of us to be on two of these evaluation committees. I do think the more involvement from the Board at the stage we're in right now would make a lot of sense.

CHAIRWOMAN FREED: Okay. That sounds good.

MEMBER BAILEY: Well, Madam Chair?

18 CHAIRWOMAN FREED: Mr. Bailey, go ahead.

MEMBER BAILEY: Yeah. For the record today,

Laura, maybe we want to go through the process of RFP and it

21 involves state purchasing. It involves a number of Board

members that should be on an RFP. These are already

structured roles that we must follow and I'm not sure

24 everybody understands that.

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It's gracious that everybody volunteer and I would be one of them, but I'm just pointing out that there are five, probably going to be six contracts to be reviewed and they put what they do in the past. They have taken Board members that separated them, and I think it's been two per contract. I think that's what purchasing likes and purchasing has two people on for review, and then they have an outsider on for the review. So it's -- it's a simple mechanism but it takes a lot of people but I thought I would bring you up-to-date on that one. Thank you.

CHAIRWOMAN FREED: Thank you. On the usual composition of a review panel, if you know it off the top of your head because I don't think I know it off the top of my head.

MS. RICH: I think you cut out but Laura Rich for the record.

You were asking for the composition of the panel. Yes, I -- you know, Cari Eaton, you may -- you're the contact person. You probably would know, but I know there has to be an outside person, one outside person on the evaluation committee that is unbiased. So it can't be staff. It can't be a Board member. It's got to be an outsider. Beyond that I don't think that there's any specific rules.

Cari, do want to chime in on that one? CAPITOL REPORTERS (775)882-5322

I think there are specific rules. MS. EATON: don't know all of them off of the top my head so don't hold me to everything I'm going to say. I know as far as staff you can't have more than two staff that report to someone on the committee. And you as the executive officer cannot be on -- on any of them. Lucky. And then, yes, an outside person could be from another state agency, could be just a general member of the public. It could be anybody. And then I don't recall the number of Board members but I know that is encouraged to have at least one board member. CHAIRWOMAN FREED: I don't believe we've gone through the financial auditor portion of the staff items. Is that --MS. RICH: Yeah, so we need to do the general network and financial. CHAIRWOMAN FREED: I'm sorry. Dental. MS. RICH: So the dental network, PEBP contracted with the Diversified Dental for those services initially on July 1st of 20 or 2005, and then an RFP was again completed in 2008 and again in 2013. A panel was selected as the winning vendor in those. The contract is set to expire on June 30th, 2021 and, again, a draft overview and scope of work for this RFP is available in attachment B for the Board to review.

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And the last one is for the financial auditor. So PEBP contacted Casey Nealon for financial auditing services. This initially was tested in 2010. Another RFP was done in 2015 and Casey Nealon was again selected as the winning vendor. So the current contract began in 2016 and is now set to expire in 2021. And I'm sorry. I skipped it. The above for the dental network the recommendation was to proceed with an RFP for a dental network provider and again the same recommendation is for the financial auditor as well to approve PEBP staff with an RFP for the financial auditor itself.

MS. EATON: Laura, I think you may have skipped over the HMO contract.

MS. RICH: And I did. Thank you. So the -there's the Southern Nevada Health Maintenance Organization
or HMO. That Southern Nevada HMO contracts was offered by
Health Plan of Nevada initially in 2012 and an RFP again was
completed in 2016 and again HPN was selected as the winning
vendor. That contract is due to expire in 2021.

As you heard Chair Freed discuss, we have been looking at, you know, different plan options and a different structure moving forward, but we want to make sure that we have that -- the option to maintain the HMO in the south.

So in plan year 2018 PEBP opted to eliminate the CAPITOL REPORTERS (775)882-5322

northern HMO. So we don't have a northern HMO. We do -- we do have a southern HMO, and right now that Board policy is to blend the higher and the higher price in Northern Nevada market with the lower price Southern Nevada market cost with that, you know, southern HMO.

plan and it's probably producing a problem that will eventually, it's not immediately need to be addressed.

However, those discussions have happened through strategic planning and I believe we have addressed some of those potential solutions for that.

That has caused some migration away from the HMO

So as PEBP works with our partners to develop potential solutions we need to simultaneously move forward with an RFP to ensure that PEBP is able to meet those solicitation and implementation timeline and we can continue to offer those products in the spouse.

So the PEBP recommendation for this is to approve PEBP staff, to proceed with a request for proposal for a Southern Nevada Health Maintenance Organization or HMO provider.

And I'll take any questions.

CHAIRWOMAN FREED: It doesn't sound like the Board has very many questions or comments.

MEMBER SMITH: David Smith for the record. CAPITOL REPORTERS (775)882-5322

Laura, if you can, if it's okay send out an e-mail of the contracts that you would like Board members to participate on and we can all respond which ones we're interested in. I'm happy to volunteer for two of them, so.

MS. RICH: And, Brandee, I don't know if you want to add anything as far as, you know, we need to ensure that we maintain, we adhere to open meeting laws, you know, as far as working with Board members to maybe develop the scope of the RFP. Do you want to maybe give some guidance on that? You're on mute.

MS. MOONEYHAN: Sorry. I was just -- I was just trying to research. I used to be on another board committee. But, yeah, if the Board needs to delegate some of these decisions to a subcommittee of board members then any of that groups, you know, deliberation decisions will need to be done if an open meeting. So we can work together on that and figuring out if you want to have more than one Board member on each committee then we'll figure out how to notice those properly and abide by that or the Chair may just appoint one Board member to each committee if that's appropriate. I'll research that. In which case that would not be the subcommittee of the Board. So definitely we'll keep an eye on that and determine how you want to handle it.

CHAIRWOMAN FREED: Okay. I think my preference CAPITOL REPORTERS (775)882-5322

would be just to appoint one because I was flipping through
my collected contract training materials over time and I -and I think Cari's recollection is probably correct. There
is not a set number in composition of folks on review
committee, but I'll continue to look at that.

So anyway but to avoid any LML concerns I would

So anyway but to avoid any LML concerns I would be happy to appoint one Board member.

MEMBER SMITH: Madam Chair, David Smith.

I just pulled up NRS 287.0415, and the Board can hold a closed meeting to prepare an RFP. So we can actually meet, you know, and hold a closed meeting to talk about the contents of an RFP. It doesn't look like we're exempt from considering it or as a subcommittee but I know Brandee is going to look into that also.

CHAIRWOMAN FREED: Okay.

MEMBER SMITH: But it would be good, you know, if Board members meet to at least go over what we would like to see.

CHAIRWOMAN FREED: Okay. So for now the business before us is to move -- take action on issuing an RFP for these five different contracts that are up in 2021.

So I would entertain a motion to proceed with the RFP process for these five, if that is the Board's feeling.

MEMBER SMITH: This is David Smith. So moved. CAPITOL REPORTERS (775)882-5322

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1	CHAIRWOMAN FREED: All right. Do I have a
2	second?
3	MEMBER MITCHELL: Jet Mitchell for the record.
4	Second.
5	CHAIRWOMAN FREED: All right. So, again, I'll do
6	the role call so we don't all shout aye or nay and cancel
7	each other out.
8	All right. I vote aye.
9	Mr. Bailey, how do you vote?
10	MEMBER BAILEY: Yay.
11	CHAIRWOMAN FREED: Okay. Ms. Fox?
12	VICE CHAIR FOX: Aye. Could you hear me? I vote
13	aye.
14	CHAIRWOMAN FREED: Okay. Ms. Lamborn?
15	MEMBER LAMBORN: Aye.
16	CHAIRWOMAN FREED: Ms. Mitchell?
17	MEMBER MITCHELL: Aye.
18	CHAIRWOMAN FREED: Mr. Smith?
19	MEMBER SMITH: Aye.
20	CHAIRWOMAN FREED: Mr. Verducci?
21	MEMBER VERDUCCI: Aye.
22	CHAIRWOMAN FREED: Ms. Krupp?
23	MEMBER KRUPP: Aye.
24	CHAIRWOMAN FREED: Okay. Thank you. The motion CAPITOL REPORTERS (775)882-5322

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passes of all of the members present.
1
                Okay. Let's move on to Agenda Item Number Nine,
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 3
    discussion and possible action of contract amendments for Aon
 4
    and HealthSCOPE.
                           Actually, can I pause right there.
 5
                MS. RICH:
                                                                We
    still need to vote on the cancellation of the Morneau
6
 7
    Shepell --
8
                CHAIRWOMAN FREED:
                                   Oh.
 9
                MS. RICH: -- contract amendment as well.
                CHAIRWOMAN FREED: Oh, thank you very much for
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11
    keeping me on the straight and narrow. Since we are willing
    to move forward with an RFP for all five I feel like this is
12
    foregone advantage. So I'll need a motion to cancel the
13
    amendment until 2023 with Morneau Shepell.
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                MEMBER MITCHELL: This is Jet Mitchell for the
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16
    record.
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                I wanted to clarify what the motion is. Can you
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    say that again, please.
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                CHAIRWOMAN FREED: The motion would be to not
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    honor the contract extension with Morneau until 12-31 2023
21
    owing to Morneau's failure to meet its deliverables which
22
    they have already acknowledged they failed to make.
                MEMBER MITCHELL: Jet Mitchell for the record.
23
                                                                 Ι
24
    would like to make a motion.
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CHAIRWOMAN FREED: Okay. Do we have a second? 1 VICE CHAIR Fox: Second. 2 3 CHAIRWOMAN FREED: All right. I'll make this --4 I'll make this easier than a role call. Does -- if anyone votes no please speak now. Okay. I think we all voted aye 5 by default. 6 Brandee, is that okay with you? 7 8 Okay. All right. Thank you for that, Laura. 9 MEMBER MITCHELL: Hi, Chair Freed. Jet Mitchell for the record. 10 11 When David Smith earlier was referencing an NRS I 12 thought he was referencing 287.04345 and, in fact, I believe, 13 David, you were referencing 287.0415. So I just wanted to know I think as far as that discussion, 287.04345 may also be 14 relevant here. So as far as our meeting so before we get too 15 16 far away from that I wanted to throw that. 17 CHAIRWOMAN FREED: Okay. Thank you for putting 18 that on the record. I appreciate that. 19 Okay. Are we clear to move to Agenda Item Nine? Okay. So with that I will turn it over to Ms. Eaton or 20 Ms. Rich, whichever. 21 22 MS. EATON: Okay. I'll take it. Thank you. 23 Cari Eaton, chief financial officer for the record. 24 PEBP is requesting that the Board authorize staff

to complete zero dollar housekeeping non extending amendments for two contracts. The current Aon consulting contract began July 1st, 2016 for a six-year term. The Aon C schedule restricts contract authority to specific categories or buckets of authority and fiscal year tax. These buckets restrict our ability to utilize Aon as we need from year to year, and the fee schedule on this contract has been incorrect since the beginning of the contract.

The original RFP cost proposal included option for a four, five or six-year contract with a corresponding cost option, and the six-year contract of the five-year cost option would be inadvertently in the final contract.

So this proposed amendment will restructure the fee schedule to allow more flexibility by eliminating the specific buckets of authority and reallocating the remaining contract authority through the remaining years to ensure PEBP has sufficient contract security to use and pay Aon for the remainder of the contract term.

Again, this amendment does not add additional authority or extend the contract and basically just cleans up the fee schedule so PEBP has authority to use and pay Aon for the rest the term.

And I can pause here and answer any questions about the Aon amendment?

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Okay. Our TPA contract with HealthSCOPE Benefits 1 2 also began July 1st, 2016 for a six-year term. While the RFP 3 response to this contract included language to allow 4 HealthSCOPE Benefits to conduct medical reviews from nurses and physicians, the fee for physician medical reviews was not 5 included in the fee schedule that was attached to the 6 contract. 7 So this proposed amendment will amend the fee 8 9 schedule to include physician medical review cost to ensure that the fee schedule encompasses all fees that PEBP could 10 11 possibly anticipate paying for. 12 So PEBP recommends the Board authorize staff to 13 complete a contract amendment for Aon Consulting and HealthSCOPE Benefits TPA contracts to amend the fee. 14 15 I can answer any questions. 16 MEMBER VERDUCCI: Yes, Madam Chair, Tom Verducci for the record. 17 18 CHAIRWOMAN FREED: Okay. 19 MEMBER VERDUCCI: It looks like what we're doing is amending the fee schedule. Did I hear Cari correctly that 20 21 there is no definite term that we're actually adopting here? 22 Is there any term of this contract, any expiration? MS. EATON: Yes. Both of these contracts end 23 24 June 30th, 2022, and I just wanted to say we're not -- these

- 1 amendments will not extend the term of the contract or add
- 2 any additional authority to the contract. They are very
- 3 housekeeping.
- 4 MEMBER VERDUCCI: Wonderful. Thank you very much
- 5 for the clarification.
- 6 CHAIRWOMAN FREED: So how much is a physician
- 7 medical review as compared to the nurse reviews we do
- 8 currently and how many of them would we do?
- 9 MS. EATON: I believe the nurse reviews are \$85
- 10 per review.
- 11 CHAIRWOMAN FREED: Okay.
- MS. EATON: And the physician reviews would be
- 13 170 per review.
- 14 CHAIRWOMAN FREED: Okay.
- 15 MS. EATON: I think the physician reviews are
- 16 very rare. We haven't done them.
- 17 CHAIRWOMAN FREED: Okay.
- MS. EATON: But I think there are a couple that
- 19 are pending so they're just for specialized cases.
- 20 CHAIRWOMAN FREED: Okay.
- 21 MS. EATON: As far as my understanding.
- 22 CHAIRWOMAN FREED: Okay. All right. So with
- 23 that, if the Board doesn't have any additional questions or
- concerns and accepts a motion to approve the processing of CAPITOL REPORTERS (775)882-5322

1	these two contract amendments.
2	MEMBER BAILEY: Don Bailey so moved.
3	CHAIRWOMAN FREED: Thank you.
4	Do I have a second?
5	MEMBER KRUPP: Jennifer Krupp. I'll second.
6	CHAIRWOMAN FREED: Thank you.
7	Okay. I'm back to my role call.
8	Mr. Bailey?
9	MEMBER BAILEY: Aye.
10	CHAIRWOMAN FREED: Ms. Fox?
11	VICE CHAIR FOX: Aye.
12	CHAIRWOMAN FREED: Ms. Lamborn?
13	MEMBER LAMBORN: Did you not hear that?
14	CHAIRWOMAN FREED: I'm sorry. I didn't hear
15	that.
16	MEMBER LAMBORN: Madam Chair, I'm sorry. Yeah.
17	Aye.
18	CHAIRWOMAN FREED: Okay. Ms. Mitchell?
19	MEMBER MITCHELL: Aye.
20	CHAIRWOMAN FREED: Mr. Smith?
21	MEMBER SMITH: Aye.
22	CHAIRWOMAN FREED: Mr. Verducci?
23	MEMBER VERDUCCI: Aye.
24	CHAIRWOMAN FREED: And Ms. Krupp? CAPITOL REPORTERS (775)882-5322

1 MEMBER KRUPP: Aye.

2 CHAIRWOMAN FREED: Thank you. Motion passes 3 unanimously of the members present.

All right. Our next item is the Health Claim

Auditors -- Auditors, excuse me, audit of HealthSCOPE

Benefits.

MR. CARR: Thank you, Madam Chair, members of the Board. For the record my name is Robert Carr, C-a-r-r, and I represent Health Claim Auditors. Can everybody hear me?

Okay. I see all of the nods. Thank you.

Last month Health Claim Auditors performed an audit of the claims administered by HealthSCOPE Benefits during the period of January 1st, 2020 through March 31st, 2020 which is PEBP's third quarter fiscal year of 2020. This audit consisted of a random selection of 500 medical inpatient and outpatient hospital and dental claims in addition to numerous large claims audited on a bias basis.

Random claims are selected in a testedly valid process from both PEBP's premier plan in a consumer driven health plan to ensure that the plans, the plan benefits are loaded into the HealthSCOPE system and adjudicated accurately per your master plan document. The agreement, benefits and the standards that are utilized for all policies and practices is they pertain to functions such as subrogation, CAPITOL REPORTERS (775)882-5322

coordination of benefits and the numerous procedures necessary to ensure the best accuracy and cost containment for PEBP. A review and audit of claims outside the random selection are considered bias and can be reported but not included within the statistical calculations of your performance guarantees.

When conducting the audit we also audit ancillary and related claims to the random selected claims. For example, if the random claim brings up a surgeon's bill we'll also review an audit, the hospital bill, the relating claims such as the assistant of the surgeon, the anesthesiologist, the lab and any other related claims to that claim.

Most audits will review the basics such as the contract rates, listed applications, duplicates and timely filing. The real shrinkage in your plan and in all plans today incur from one detected actions from the billing communities for claims that contain things such as upcoding, code creating and bundling, multiple surgical reductions just to name a few of the hundred. So the deceptions of the gains that really good administrators such as HealthSCOPE have to deal with.

To give you an idea the scope of your audit currently of all of the audits that we do throughout the CAPITOL REPORTERS (775)882-5322

United States, about half do not make the performance guaranteements or the industry standards.

This audit was conducted to ensure that all metrics within the many, the HealthSCOPE RFP are measured with HealthSCOPE'S performance. However, if any defects are detected that they are not the responsibility or commonbility of HealthSCOPE such as incorrect pricing of the contract rates by the network, errors caused by providers or outside sources not in HealthSCOPE's control, the errors displayed within the report but not again calculated in the statistical calculations.

Findings for this audit reflect that HealthSCOPE passed all negotiated performance guarantee levels pertinent to payment and financial accuracy of claim payments, turnaround times, data reporting, possible data -- any possible data breaches and all customer service levels.

In respect to all categories renewed in this audit we followed the HealthSCOPE adjudication system continues to function in a high efficiency level with only 12 error types detected within this quarter that were attributed to HealthSCOPE functions. None that possess any large dollar errors or concern on our part.

However, we did recognize that some of the non-charged errors were of concern due to incorrect network CAPITOL REPORTERS (775)882-5322

repricing causing payment errors by our calculations from \$190 to in excess of \$16,000. All previous findings with recommendations that were approved by this Board were found to be implemented by HealthSCOPE at the time of this audit.

The identified overpayment dollar buy-in is within grade levels at 2,076,000. A large portion of the overpayments were found to be primarily as a result of claims sent for collections due to network repricing or network pricing adjustments from all major networks within the PEBP statewide networks.

It's important to know that all the most current identified overpayments for plan year 2020 to date,

55 percent of the claim count volume were found to be caused by external causes and were not a cause of the HealthSCOPE adjudication processes.

Open potential, subrogation cases at the time of this audit remain steady at 3.3 million dollars of paid claims with the soft denial claim level increasing to 4,521 claims representing \$25,600,000 valued in charged dollars without discounts of benefits applied.

Claims within the denied category were reviewed and they were all found to possess legitimate reasons for each claim being independent status.

As for the dedicated Health -- HealthSCOPE CAPITOL REPORTERS (775)882-5322

personnel assigned to the PEBP account, changes during this audited period included both at two eligibility specialists and the change of three customer service representatives, retaining a total 18 that are dedicated to that plan.

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One item of concern in our previous reports associated with the Hometown Health contract letter of associations are LOA's since you know them with PEBP claims have been resolved and is now functioning as it should be.

As a final note in observance of the skill sets and the deliverables by personnel and the policies, procedures and system edits applied during this period the remains are unbiased opinion that HealthSCOPE remains a very qualified administrator manager and a good PEBP partner.

With that, Ms. -- Madam Chair, that concludes my 14 15 presentation.

16 CHAIRWOMAN FREED: Thank you, Mr. Carr. That's 17 -- that's good news.

Board members, comments, questions for Health 18 19 Claim Auditors?

MEMBER VERDUCCI: Madam Chair, this is Tom 21 Verducci for the record.

22 CHAIRWOMAN FREED: Uh-huh.

23 MEMBER VERDUCCI: Bob, could you just touch on 24 the -- the one fail in the category of customer service and CAPITOL REPORTERS (775)882-5322

the survey in terms of satisfaction. I noticed everything 1 has passed, but we do have, you know, one fail there. 2 wondering if perhaps you could just address that. 3 MR. CARR: I had one in my next presentation but 4 I don't recall one on this one, Mr. Verducci. Let me take a 5 look what we show here. No, sir, I don't reflect that in 6 7 with HealthSCOPE. I do reflect it in my next presentation. MEMBER VERDUCCI: Okay. I'm -- I'm reading 8 9 forward so do excuse me there. 10 MR. CARR: Yes, sir. 11 CHAIRWOMAN FREED: Okay. Anyone else? 12 All right. This is an action item. So we would 13 need a motion to accept the audit. MEMBER SMITH: This is David Smith. 14 MEMBER BAILEY: Madam Chair? 15 CHAIRWOMAN FREED: I heard from Mr. Smith and 16 17 Mr. Bailey at the same time, so. MEMBER BAILEY: I will second. I will second the 18 19 motion. 20 CHAIRWOMAN FREED: All right. Okay. So I'll do my role call again. All right. The -- it's been moved and 21 22 seconded to accept this audit. 23 Mr. Bailey?

Aye. CAPITOL REPORTERS (775)882-5322

MEMBER BAILEY:

24

1	CHAIRWOMAN FREED: Ms. Fox?
2	VICE CHAIR FOX: Aye.
3	CHAIRWOMAN FREED: Ms. Lamborn?
4	MEMBER LAMBORN: Aye.
5	CHAIRWOMAN FREED: Ms. Mitchell?
6	MEMBER MITCHELL: Aye.
7	CHAIRWOMAN FREED: Mr. Smith?
8	MEMBER SMITH: Aye.
9	CHAIRWOMAN FREED: Mr. Verducci?
10	MEMBER VERDUCCI: Aye.
11	CHAIRWOMAN FREED: Ms. Krupp?
12	MEMBER KRUPP: Aye.
13	CHAIRWOMAN FREED: All right. The motion carries
14	unanimously.
15	I think we can move on to the next audit which is
16	of ESI.
17	MR. CARR: Thank you again, Madam Chairwoman, and
18	members of the Board. Again, for the record my name is
19	Robert Carr of Health Claim Auditors.
20	Over the last few months we have performed a
21	prescription benefit manager or PPO audit with Express
22	Scripts on behalf of your benefit plan for all of the
23	prescription drugs as per the terms set forth with the other
24	requests for proposal 3220 and the renegotiated terms within CAPITOL REPORTERS (775)882-5322

amendment two, attachment EE that was effected for this audited period.

This audit included 100 percent reviewable all of the prescription claims processed by Express Scripts from July 1st, 2018 through June 30th, 2019 or PEBP's plan year 2019. The audit included all performance metric guarantees in the claim agreement, plus numerous additional categories in addition to operational policies and procedures.

We want to ensure you that we audited these categories to the fullest extent, plus provided and reviewed this report with our findings and the data in a non redacted format to PEBP officers. However, Express Scripts considers the guarantees and the majority of the audited metrics to be proprietary and confidential for competitive reasons.

Therefore, due to the public's -- general public's exposure today the report provided to you is redacted to the satisfaction and verification of both PEBP and Express Scripts to be in compliance with the contracted agreement language and requirements.

Everyone wants to talk to me when I get on the phone. The majority of the discounts provided to PEBP in your contract are based on a percentage measurement of average wholesale pricing known as acronym made up of PBM.

Due to our experience with receiving incorrect PEBP data from CAPITOL REPORTERS (775)882-5322

prescription management vendors prior to Express Scripts testing on this data was conducted and was concluded that each claim is correct. An accurate AWP was applied per the 2009 national class action lawsuit that was effective of AWP pricing.

Our results revealed that Express Scripts was found innate or over-performed the agreement guarantees in the categories of discounts for retail name brand drugs, one to 83-day supply and 84 to 90-day supply also.

Also within the agreement met was the mail order name brand drug claims and the dispensing fees for all categories with the exception of retail name brand 84 to 90-day supply and the retail generics one to 83-day supply.

Customer service levels for telephone response time, abandonment rates, first call resolutions and the percentage of network pharmacies in the proximity to your participants were all within the negotiated metrics.

The administrative fees were calculated and charged correctly. Shipments of mail order claims to PEBP participants were delivered within the contract wait, fax time guaranteed. Reporting to PEBP was delivered within the agreed time tables and utilization management and applications of drug utilization reviews were applied properly.

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It was also recognized that Express Scripts provided an excellent distribution of specialty drugs within the coordination of PEBP's third party administrator, HealthSCOPE.

Per agreement PEBP is to receive 100 percent of manufactured rebates with a specific guarantee for each name brand category that was dispensed through retail, mail order and specialty pharmacies.

Quarterly rebate and payments made to PEBP for plan year 2019 reflect the Express Scripts satisfied agreement in the remitted amounts were in excess of the guarantees.

This report displays the finding of each drug category as independent of the others within the areas of discounts and fees. However, the intent of the agreement is to aggregate the results of all guarantees for distance rates and dispensing fees for one total over or under-performance measurement.

Our findings in a script for this audit and

Express Scripts year end true up for each category match or

differ slightly. However, we both agreed on the aggregate

results delivered to PEBP and which is presented to you

today. The categories of retail generics, mail order

generics and speciality drug claims within the discounting

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guarantees and the dispensing fees charged to PEBP in the categories of retail name brand 84 to 90-day supply and retail generics one to 83-day supply independent under-performed their guarantee.

The aggregate metric delivered to PEBP for plan year 2019 for discounting and dispensing fees was found to be \$1,924,753 less than the negotiated guarantees within your agreement.

It's important, over the last 20 years that we've been your external auditor and conducted and detected shortfalls similar to those that I've presented to you today, it was typically due to a deficiency or errors as a result of manual or systematic malfunctions from the PEBP vendor. It's very important to note that this is not the case here. The 1.9 million dollar shortfall is not a result of Express Scripts executing the claim errors for policies, practices or functions to PEBP.

This is a result of the PEBP participation mix of drugs and pharmacy utilization, in addition to the distributions within the aggressive new discounts that were renegotiated by PEBP for this period. I say kudos and congratulations to you because of that. What we found and it was verified by HealthSCOPE and there was no exceptions of the guarantee for Express Scripts to deliver claim data files CAPITOL REPORTERS (775)882-5322

to PEBP's third party administrator by 12 noon each business day. Per agreement and annual programs satisfaction study this is what Mr. Verducci was talking about is to be conducted of plan participants with use of the pharmacy benefits of which 90 percent or more participants must provide a set of factory level of services that they received or a penalty of one quarter of a percent of the annual administration fees paid for each quarter or fraction thereof below the guarantee can be assessed.

Per the customer satisfaction survey results obtained, Express Scripts under-performed with 88 percent of your respondents stating that they were overall satisfied. This under-performance result calculates to a penalty of \$6,301.

In conclusion, the Express Scripts adjudication systems edits and drug utilization review edits that were tested found to follow proper protocol and practices in all areas delivered to your participants. We found Express Scripts to be in compliance with all guaranteed metric measurements and that works with the exception the aggregate claim discounting an under-performance in the satisfaction survey.

It is our unbiased opinion and recommendation that PEBP collect the \$1,924,753. This coming shortfall in CAPITOL REPORTERS (775)882-5322

the 6,301 dollar penalty for the customer service survey 1 2 under-performance for a total of \$1,931,054 as presented to 3 you today and as per your current administrative contract enforced. 4 As a final note, PEBP, you should be recognized 5 and congratulated for the 80 percent -- seven percent 6 7 distribution of generic drug utilization of all retail and generic order claims. This distribution is among the highest 8 9 in the nation and helps in driving an overall cost to PEBP 10 participants in the PEBP plan itself. 11 With that, Madam Chairwoman, this concludes my 12 presentation. CHAIRWOMAN FREED: Thank you very much for that 13 comprehensive report. 14 15 Board members, questions, comments? 16 VICE CHAIR FOX: I have a question for Laura Rich. This is Linda Fox. 17 When is the contract? 18 19 MS. RICH: For the record Laura Rich. 20 Cari will have to confirm but I believe it's '23, is it, the ESI contract? 21 22 MS. EATON: I believe 2023 as well but I will 23 double check right now.

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Thank you.

VICE CHAIR FOX:

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MEMBER MITCHELL: For the record Jet Mitchell. 1 I have a question for Mr. Carr. On what page of 2 3 your very comprehensive report do you list the payment due to the under -- the shortfalls, the 1,000,000 dollar payment to 4 PEBP due because of contract shortcomings? What preference 5 is done when --6 There's a couple of different places 7 MR. CARR: but the easiest place to find it is in the executive summary 8 9 conclusions, recommendations on page four of the report. MEMBER MITCHELL: Four? 10 MR. CARR: There was also more directly three of 11 12 page four. I should say in paragraph four also is the 13 customer survey. MEMBER MITCHELL: Thank you. I was also reading 14 in the weeds of the details as well. Thank you. 15 MR. CARR: Well, thank you for reading them. 16 17 MEMBER MITCHELL: Thank you for a thorough audit. MS. EATON: And just to clarify, the ESI contract 18 19 is from -- expiring on June 30th, 2023. 20 MEMBER MITCHELL: Okay. CHAIRWOMAN FREED: Okay. 21 I am not seeing any 22 additional questions. So this also is an action item that requires acceptance of the conclusions and recommendations in 23 24 this audit of, to include the 1,924,753 dollar CAPITOL REPORTERS (775)882-5322

1	under-performance for plan year 2019.
2	Do I have
3	MR CARR: Laura?
4	CHAIRWOMAN FREED: Yeah.
5	MR. CARR: The recommendation would also include
6	the 6,301 dollar penalty. I didn't know if that goes
7	together or not.
8	CHAIRWOMAN FREED: I do I think. Yes. So the
9	so the under-performance guarantee and the penalty would be
10	included in accepting Health Claim Auditors' recommendations
11	and conclusions of the audit of ESI.
12	MEMBER BAILEY: This is Don Bailey.
13	I recommend that we accept Health Claim Auditors
14	reports.
15	CHAIRWOMAN FREED: Thank you.
16	Do I have a second?
17	MEMBER MITCHELL: Jet Mitchell for the record.
18	Second.
19	CHAIRWOMAN FREED: Thank you.
20	All right. I will call the role on the vote.
21	Mr. Bailey?
22	MEMBER BAILEY: Aye.
23	CHAIRWOMAN FREED: Ms. Fox?
24	VICE CHAIR FOX: Aye. CAPITOL REPORTERS (775)882-5322

1	CHAIRWOMAN FREED: Ms. Lamborn?
2	MEMBER LAMBORN: Aye.
3	CHAIRWOMAN FREED: Ms. Mitchell?
4	MEMBER MITCHELL: Aye.
5	CHAIRWOMAN FREED: Mr. Smith?
6	MEMBER SMITH: Aye.
7	CHAIRWOMAN FREED: Mr. Verducci?
8	MEMBER VERDUCCI: Aye.
9	CHAIRWOMAN FREED: Ms. Krupp?
10	MEMBER KRUPP: Aye.
11	CHAIRWOMAN FREED: And I vote aye.
12	All right. Thank you. Motion carries.
13	All right. That brings us back to our second
14	public comment period and I will turn it over to I think
15	Mr. Carroll.
16	MR. CARROLL: Thank you, Madam Chair. I'm going
17	to go ahead and start sharing.
18	Okay. Again for the public comment, I'm going to
19	read the last three digits of your phone number. Once those
20	are announced your phone will be unmuted. You should hear
21	hear an audible tone that says your phone is unmuted, and
22	then you can go ahead and proceed with your public comment at
23	that point in time.
24	The first one on the list that we have is 920. CAPITOL REPORTERS (775)882-5322

- Your phone is unmuted. 920, your phone is unmuted for public comment.
- Okay. The next one we have is 207. 207, you're now unmuted.
- The next one we have is 642. 642, you're now unmuted.
- Okay. The next one we have is 800. 800, you're now unmuted.
- 9 Okay. The next number we have is 646. You're 10 now unmuted.
- MS. MCGILL: Hello? Can you hear me?
- MR. CARROLL: Yes, we can hear you.
- MS. MCGILL: Okay, fine. I just have a comment
 with regard to I've been part of PEBP for like 30 years, and
 I'm usually outside of Nevada. So I've just had a really
 really bad struggle over the last few months when I've tried
 to find a dental provider, and I think Diversified, the
- insurance card is really confusing, and I would recommend a
- reformatting of that thing because it says when you're
- 20 outside of Nevada you use Principal Plan.
- 21 And when you choose a dentist off of Principal
- 22 Plan, you find out that, you know -- I found it that Health
- 23 Scope reviewed it and it was not an eligible dentist. It was
- 24 also confusing for the dentist. In fact, the other day I had CAPITOL REPORTERS (775)882-5322

two dentists trying to contact HealthSCOPE, trying to figure out if they could be used. They were getting hung up on.

They were getting -- and I know I've contacted HealthSCOPE before, you know, even about the way because there used to be First Health both for dentists and for the physicians and it

of it.

was very easy.

So I was even trying to find a physician Etna.

First Health was telling me the physician is not there, even though I'm staring at it. The other day I called HealthSCOPE about a dentist. I was staring at the dentist, and they are telling me it's not there. I called back again. I get a different person. It tells me yeah, no, that dentist is part

So it's really really causing some trouble.

Where with First Health I never had these issues. You know, and now HealthSCOPE, the other problem with HealthSCOPE they have become kind of rude, you know, in the last year or so.

I sense a great dissatisfaction with them when you call them and I don't know why.

The other issue I had with even trying to figure out who to register this complaint or problem with, I had a lot of trouble trying to identify who does anything with PEBP. You know, I called UNLV numerous times, the HR department and they, you know, with nobody there knew who I CAPITOL REPORTERS (775)882-5322

was supposed to talk to. So, you know, over 30 years, it was 1 surprising to see you need to figure out who is in charge of 3 anything. I wasn't able to do it.

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So, anyways, that's my comments and I don't know what to do about the health plan issue. They limit it to like it's almost impossible for me to currently find a dentist that is usable. Most of them are like really low income types. You know, they will make work when you go to their office, you know, which I, you know, had plans years ago where you buy the plan, you know, for like \$49 a year or something, and then you go there and they start making up work and, you know, so that's why in the past I had, you know, a good choice.

MEMBER VERDUCCI: Madam Chair, can we have the member state their name for follow-up purposes and for the record.

Sure. My name is Deborah McGill and MS. MCGILL: if you need the participant ID I can go find that but I have to pull it off my other -- my other thing.

CHAIRWOMAN FREED: No. I don't think that's necessary, Ms. McGill, just a name and if you could spell it for the record.

23 MS. MCGILL: Sure. It's D-e-b-o-r-a-h. The last 24 name is McGill, M-c-G-i-l-l. You know, because in the past, CAPITOL REPORTERS (775)882-5322

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I mean, I had two premature children that were born at UCLA.
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    I mean, we had a lot of stuff that went on that used to be
 3
    with the family. But with the dentist, you know, and also
    recently trying to find physicians that for some reason there
 4
    is this big problem with them. Even when you call and you
 5
    say I'm staring at the PEBP website.
                                          I'm staring.
 6
                                                         I see
 7
    this doctor. And they are saying no. No. He's not there.
8
    Because, you know, at this point I don't want to go near a
9
    dentist or a doctor before I call HealthSCOPE and make sure
    they really are on the network, you know, and it's kind of
10
11
    maddening that you have to do that. Anyway, so those are my
12
    comments.
13
                CHAIRWOMAN FREED:
                                   Thank you very much.
14
                MR. CARROLL: Okay. The next one we have is 688,
15
    688.
                             I'm just listening.
16
                THE CALLER:
17
                MR. CARROLL: Okay. Thank you.
                The next one is 837. 837, you're now unmuted.
18
19
                MR. ERVIN: Hi.
                                 This is Kent Ervin with the
    Nevada Faculty Alliance. I would like to thank the Board
20
21
    members very much to volunteer to serve on an evaluation
22
    committee.
                It's a very important function, especially for
23
    these major contracts that are going to influence plan design
24
    in the future.
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I would like to give some background on NRS 287.04345. That was created as SB502 in the 2017 section specifically to address concerns really with RFP's of PEBP that went south in a big way and were controversial, and it's meant to help PEBP do this process better.

There are several aspects to it. The main one is that any number of Board members may be appointed to the evaluation committee, and that evaluation committee is run by, you know, purchasing department and is specifically exempted from the open meeting law so that you can have a proper confidential evaluation of all of bids. There's some restrictions on that. Obviously, you can't do other board business, but the idea is to allow Board members to serve on that evaluation committee and provide input and then actually buy in for the eventual awarding of the contract.

Then once the evaluation committee rates all of the proposals and selects the highest rated vendor, the only thing the Board can do in a public meeting is award the contract that was selected or cancel the whole RFP and start over.

So it's really important that Board members are involved in the evaluation committee process, especially when things like full state versus partial regional contracts are going to be considered at that level and will come to the CAPITOL REPORTERS (775)882-5322

- 1 Board as a take it or leave it proposal.
- The other thing I want to mention is in NRS
- 3 287.04345, number two, it says the Board select as the chief
- 4 of the using agency for the purposes of NRS 335 -- 333.335
- 5 which is the RFP purchasing statute.
- 6 What that means is the Board as a whole decides
- 7 who are the members that serve on the evaluation committee.
- 8 So I appreciate all of those who volunteered, and it will be
- 9 the Board who decides who those members are, the Board as a
- 10 whole. Thank you.
- 11 MR. CARROLL: The next one that we have here is
- 12 338. You're now unmuted.
- 13 MS. MALONEY: This is Priscilla Malone. Can you
- 14 hear me?
- MR. CARROLL: Yes.
- 16 MS. MALONEY: Thank you. This is Priscilla
- 17 Maloney with the AFSCME Retirees. That's P-r-i-s-c-i-l-a
- 18 for the record, M-a-l-o-n-e-y. I'm sorry. I tried to get on
- 19 at the first public comment so I'll make this brief.
- Thank you very much for all of the hard work the
- 21 Board is doing. We certainly appreciate what the entire
- 22 state workforce is doing to carry on in Northern Nevada
- 23 during this difficult time. I just want to join in support
- of both Dr. Ervin's comments on Agenda Item Number Five and CAPITOL REPORTERS (775)882-5322

Number Five was the executive officer report but the reference specifically to the request for information regarding second look actuarial study.

And then Agenda Item Number Eight on the contract renewals. And, again, I join Dr. Ervin on that. That we appreciate all of the Board members who are willing to volunteer to be on that evaluation process. So thank you very much for all of the hard work that everybody is doing and please stay safe. Thank you.

MR. CARROLL: The next number we have is 755.
755, you're unmuted.

MS. LOCKARD: Hello. This is Marlene Lockard representing RPEN.

And I do was going to point out SB502 of the 17th Legislative Session, and I think Dr. Ervin summarized it correctly, but I did want to say that this bill was a result of tremendous cooperative efforts of the then director, the department of administration, other administration officials and the advocates for the Public Employees' Benefits Program.

So we all felt this was very good legislation that was an attempt to resolve some pretty serious issues that had developed over that period of time. So I would recommend that or hopefully suggest that the new Board members take a look and review SB502 because it does have CAPITOL REPORTERS (775)882-5322

other issues contained in it other than the contract 1 2 Thank you very much. language. 3 MR. CARROLL: The next person we have is 404. 4 404, you're unmuted. MR. RANFT: Good morning. Can you hear me? 5 MR. CARROLL: 6 Yes. MR. RANFT: Good morning, Chair and committee 7 8 My name is Kevin Ranft. I'm a labor representative 9 with AFSCME Local 4041 representing numerous state employees. In Item Six during Stephanie's presentation, she 10 11 stated there were a lot of unknowns and both really impact 12 the pandemic and is very fluid and is continuous as we all 13 know that, you know, we all know what this is going to 14 predict. 15 To say really that this is going to be numerous millions of dollars is an unknown. Recently, consulting firm 16 Willis Towers Watson released a report in April estimating 17 18 that large health insured employers could see a seven percent 19 rise in the 2020 cost due to COVID-19. 20 But then in May the same group, the same firm released a, redid a reassessment and released a new report 21 22 projecting that employer costs could decrease by four percent due to COVID-19 pandemic. So there's a lot of uncertainty, 23 24 and this thing could go back and forth. And, you know, I

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appreciate all of the effort and time that everybody is putting into this. It just -- there's so many unknowns that really can't say other than continue to do projections, but we don't want -- we don't want this to be done on the back seat of state employees, especially with these unknowns.

There is a great deal of uncertainty and various -- varying projections around the pandemic, whether they are aligned with science so far or whether the level of confidence in those projections, you know, we asked that all claims from the Covid-19 come from the catastrophic reserve funds so the financial help in the plan is not disturbed and PEBP, we ask that PEBP continue to work with the office to request reimbursements from possible federal funds that may be available for COVID-19 funds in general.

We are -- we are a me too from Dr. Kent Ervin and Ms. Lockard's opening and closing public comments. In regards to Agenda Five, we would also like to see that actuarial as well.

In regards to Agenda Item Eight, on the RFP's, we look forward to seeing an open and independent bid that produces the best outcomes that provide affordable costs and provide the best benefits for all participants.

On the RFP's, I am not sure if anything could be written on the RFP to specifically address how vendor plans CAPITOL REPORTERS (775)882-5322

could be actually written into that RFP addressing the Covid-19 pandemic benefits and costs, but that would be something to look at. Just kind of see what each individual vendors plan is, and that may help with the selection, especially with the cost.

In closing I want to state that the PEBP Board -as the PEBP Board moves forward and discusses changes that
impact plan design benefits they could have a significant
impact on state employees retainment. Numerous state
employees look at the PEBP health plan benefits for them and
their families as a factor to decide if they want to make
Nevada, State of Nevada a career choice.

Between the unknowns of the Governor and his conversation we ask that everything be considered before future benefit design changes are considered for the next biennium.

I wish everybody the best of health, and I thank everyone for their time and appreciate all of the hard work that staff is doing as well. Thank you.

MR. CARROLL: Madam Chair, that was the last call for public comment.

22 CHAIRWOMAN FREED: Okay. Thank you.

23 That brings us to the end of our business. So
24 unless anybody else on the Board has any comments or staff
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    has comments, I will just note that our next meeting is
 2
    scheduled for the end of July. I believe it's July 23rd, and
 3
    I wanted to thank everyone for their participation this
 4
    morning and once again with our newest member, Ms. Krupp, and
    I think we are adjourned at 11:32 a.m.
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                 Thank you. Everybody stay healthy.
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1	STATE OF NEVADA,)
2) ss. CARSON CITY.)
3	
4	I, KATHY JACKSON, Official Court Reporter for the
5	State of Nevada, Public Employees' Benefits Program Board, do
6	hereby certify:
7	That on Thursday, the 28th day of May, 2020, I was
8	present on a teleconference for the Public Employees'
9	Benefits Program, Carson City, Nevada, for the purpose of
10	reporting in verbatim stenotype notes the within-entitled
11	<pre>public meeting;</pre>
12	That the foregoing transcript, consisting of pages 1
13	through 100, is a full, true and correct transcription of my
14	stenotype notes of said public meeting.
15	
16	Dated at Carson City, Nevada, this 2nd day
17	of June, 2020.
18	
19	
20	TAMULY TACTEGON COD
21	KATHY JACKSON, CCR Nevada CCR #402
22	
23	
24	CAPITOL REPORTERS (775)882-5322

	accepting (1)	33:1;43:4;52:17;	22:17;23:4,9,22;24:8,	almost (3)
#	87:10	64:6;69:19;71:1	17;25:11,19;27:3,22;	13:1,1;91:6
#402 (2)	accepts (1) 71:24	addition (3) 73:17;80:8;83:19	29:6;30:14,17;31:9; 34:17,17;44:13,14;	alternative (2) 47:4;48:15
# 402 (2) 1:23;100:21	access (2)	additional (9)	50:5;52:7;61:19,20,	Although (3)
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